### THE POWER OF ICE





Distributed, controllable, clean, cost-effective, scalable and available to deploy today.

To some, this represents a new form of energy efficiency. To others, it is a new kind of renewable resource, or a way to make better use of the intermittent renewables we already have.

It is unquestionably the first cost-effective, smart gridenabled distributed energy storage solution, one that forever transforms system efficiency and reliability.

Until now, the industry has only imagined a technology that could completely reshape the load curve and optimize the grid, improving system reliability. While other technologies address the symptoms, Ice Energy solves the problem.

**DISCOVER** THE POWER OF ICE





Ice Energy is transforming system efficiency and grid reliability through proven distributed energy storage and certified smart grid solutions for utilities.

Our solutions integrate distributed energy storage technology and two-way, smart grid functionality to enable utilities to intelligently manage their load profile, permanently level system demand, and better absorb the impact of intermittent renewable resources.

This transformational solution has been recognized as a renewable portfolio resource, further helping utilities meet current and future renewable regulatory requirements.

Our economy, national security, comfort, and the health of our planet all depend upon our ability to reliably meet the increasing demand for electricity, while reducing greenhouse gas emissions.

As our dependence on electricity grows, demand is quickly outpacing supply. Over the next decade, demand in the U.S. alone is expected to increase by 18% or more; new generation infrastructure will grow by less than 8%.

The traditional approach to meeting demand has been to build more power plants and add transmission capacity. But today's utilities – already facing rising energy costs, peak demand growth, overstressed and aging infrastructure, stringent environmental standards, and mandated integration of solar and wind powered generation – are hard pressed to overcome the environmental, regulatory, permitting, and financing barriers that building new generation requires.

Energy efficiency, time-of-use rates, direct load control, demand response, and other solutions have all been trialed to address the symptoms of the problem. But the effectiveness of these solutions in addressing the critical, underlying issues of total system efficiency and grid reliability have been blunted by cost inefficiencies, the complexity of technical integration, environmental degradation, and the changes in consumer behavior or sacrifices in comfort they require.

Only Ice Energy delivers a proven, cost effective, utility scale solution that solves the core problem, not just its symptoms.

#### THE CORE PROBLEM

Generation, transmission, and distribution systems all must be sized to serve the few hours each year when extreme temperatures and associated peak energy demands strain system capacity and tax the grid to the point of failure.

Virtually all machines, including the grid itself, work less efficiently when hot. Generation facilities use more fuel to produce less energy, transmission and distribution line efficiencies droop, and end-use air conditioning devices consume more electricity to produce less cooling comfort. The hotter it gets outside, the greater the air conditioning energy intensity and its impact on the grid.

#### This causes even more problems:

The peak is getting "peakier." Driven in large part by the growth in air conditioning load, peak demand is growing faster than average annual energy consumption.

A very small amount of time accounts for a disproportionately large percentage of capacity required. Built only to address peak demand -- roughly 5-10% of the hours in any year -- peaking generation plants are, by definition, underutilized utility assets, sitting idle most of the year.

Peakers operate during the hottest, most thermally inefficient time of day, burn more source fossil fuel per megawatt hour than non-peaking plants, and experience significant losses during transmission, distribution and consumption. The result? A decrease in energy system efficiency and an increase in greenhouse gas emissions.

To balance the relatively few hours each year that a peaking plant operates, owners must charge enough per megawatt hour to recover their costs and still make a profit. The volatility of natural gas prices and high hourly plant recovery costs lead to extremely high and volatile peak electricity prices.

The desire to ensure that our energy future is clean, secure and affordable is driving the development of renewable generation. Still, renewable technologies, like wind and solar, are available only when the wind blows or the sun shines. Their inherent intermittency makes them problematic for grid reliability.

Simply put, the core problem is thermally driven peak load.

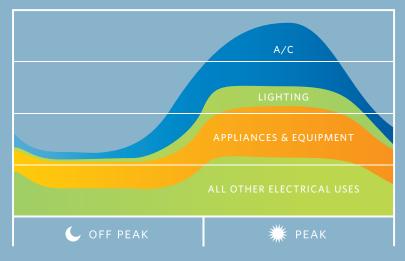


# A TRANSFORMATIONAL SOLUTION FOR URGENT TIMES.

Ice Energy delivers a proven, transformational solution that directly addresses the core problem today.

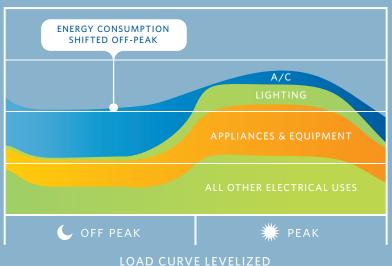
#### WITHOUT ICE STORAGE

TYPICAL 24 HOUR LOAD PROFILE



#### WITH ICE STORAGE

TYPICAL 24 HOUR LOAD PROFIL



#### REVOLUTIONARY STORAGE TECHNOLOGY

Storage is used in all industries to balance supply and demand, effectively buffering price volatility by increasing stock when it is plentiful and cost-effective, and distributing it when demand is high. The utility industry has never had a cost effective storage solution — until now.

For the first time, an effectively lossless, highly distributed, cost effective, and proven energy storage technology is available for wide scale deployment – enabling utilities to shift significant amounts of energy consumption from peak to off-peak, with significant improvement to system efficiency and grid reliability.

The first aggregated, end-use energy storage solution that addresses the vast majority of today's commercial buildings, Ice Energy's distributed energy storage technology decouples daytime air conditioning use from peak energy demand by shifting as much as 95% of that demand to off-peak time periods.

This makes it possible for utility companies, for the first time, to use cleaner, less expensive off-peak power to produce and store energy for use during peak demand periods — reducing carbon emissions, permanently reshaping the load curve, and lowering the cost of service.

The unique and revolutionary nature of the technology delivers a 1:1 round-trip site efficiency in its conversion process, rendering it effectively lossless, unlike batteries and other storage technologies that incur losses with each AC to DC and chemical conversion.

- Solves the problem of thermal peak demand.
- Delivers thermal efficiency through offpeak consumption
- Deploys easily and rapidly
- Automatically stores energy off-peak and dispatches it on-peak.
- Results are predictable, measurable and 100% verifiable in real time.
- Represents a costeffective alternative to new generation.

#### **SMART GRID SOLUTION**

There is no longer debate around the need for a smart grid - one that provides two-way digital interaction, responds and restores itself, integrates a wide range of generation options, optimizes assets, increases reliability and power quality, and empowers and incorporates the consumer. The need is well understood. The path to get there is not.

Ice Energy provides a proven, easy to deploy, certified interoperable smart grid solution that delivers benefits from day one. This dispatchable and/or "set and forget" solution provides two-way, closed loop control of the storage devices, as individual or aggregated sets, as well as direct load control capabilities for other consumer assets.

This gives utilities unprecedented ability to intelligently manage the load profile of a single building, a feeder, a substation, a region or their entire grid. It forever transforms system efficiency and reliability by optimizing load shape for the entire energy ecosystem, improving thermal efficiency from source to consumption, and relieving or eliminating congestion.

- Scalable technology architecture
- Low barrier of entry to smart grid initiatives
- Provides reliable, predictable, granular resource
- Can provision ancillary services
- No unintended grid consequences

#### RENEWABLE PORTFOLIO RESOURCE

 Improves source fuel efficiency

 Measurably reduces carbon footprint

Firms off-peak wind and moves it on-peak

 Firms on-peak solar to eliminate post-solar peak

Earns emissions credits

 Represents a 25-year clean storage asset As evolving federal, state, and regulatory policies mandate increasing percentages of generation from renewable resources, utilities face difficult decisions, not only on how to meet those standards in a timely way, but also on how to integrate renewables in a reliable manner.

Recognized as a qualifying renewable portfolio resource, Ice Energy's solution enables utilities to more easily, affordably, and reliably meet their renewable energy goals.

Distributed energy storage can be deployed quickly to balance other renewable resources, such as wind, which are intermittent by nature and often out of sync with peak demand. Storing off-peak wind power at night, and making it available when it is needed most, makes it more useful, predictable, valuable and efficient.

Our solution also compliments the effectiveness of solar resources, which peak at midday. By using solar when it is available and our stored capacity for the post-solar peak, Ice Energy compliments solar generation to provide maximum peak load reduction and deliver a balanced load profile.

By effectively lowering integration costs, off-peak storage increases the amount of renewable resources that can be realistically absorbed onto the electrical system, providing maximum peak load reduction while delivering a balanced load profile.

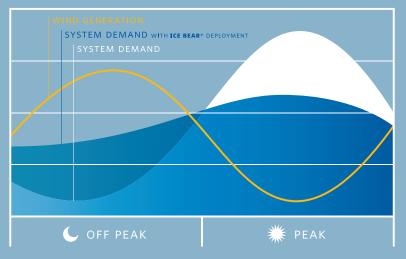


## DISTRIBUTED, DISPATCHABLE ENERGY STORAGE

Effectively firms intermittent renewables like wind and solar.

## EFFECTIVELY FIRMS INTERMITTENT RENEWABLES LIKE WIND AND SOLAR

WIND GENERATION VS. SYSTEM DEMAND



### REDUCES GREENHOUSE EMISSIONS BY 40%

PEAK VS. OFF-PEAK CO2 EMMISSIONS RATE (TONS/MWh)

